5 Keys to Vendor Contract Negotiations

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- Dealership Buy/Sells
- Litigation
- Regulatory (Licensing, Protests, Etc.)
- Corporate Governance
- General transactional

5 Keys:

- Preparation / Investigation
- Communication
- Focus on Critical Provisions
- Know Where it Makes a Difference
- Get Your House in Order

Preparation / Investigation

- Understand Vendor's Reputation
 - Newcomers can be competitive, but not always great option
- Know your leverage (or lack thereof)
 - Once you commit, they've got you.
- Understand Vendor's Goals; Understand Your Goals

Communication

- Clearly articulate your priorities and non-negotiable terms.
 - Remain firm on your key requirements. (don't waffle)
- Strike right tone: firm, respectful, likable
- Silent treatment

Clear, Acceptable Terms

- Clear, unambiguous description of product or service.
 - Don't trust a verbal promises
 - Ensure vendor providing full-service
- Favorable payment terms
 - Lock in pricing?
- Liability and indemnification
 - Often, this is one-sided. Make mutual (at minimum)
 - Challenge them on provisions
- Termination:
 - Early termination? What if product/service unsatisfactory? Costs of switching?
 - Beware of long, unbreakable terms and auto-renewals
- Robust confidentiality and data protection required

Terms:

- DMS: Ensure all products and services run co-terminus and can be terminated at once, across the board.
- Disputes
 - Venue and Jurisdiction.
 - Dispute Resolution (litigation vs. mediation vs. arbitration)
 - Old fashioned litigation preferred
 - Jury waiver
 - Waiver of consequential / punitive damages
 - Beware of limitation of liability (capped at amount paid under contract)
- Mutuality!
- Multi-Dealership considerations:
 - Economies of scale vs. keeping dealerships separate

Specific Agreements

- DSSAs: DSSAs don't have a term no regular renewals
- DMS: Watch out for rolling renewals at varying periods
- Reinsurance documents: (never coherent)
- Loan facilities: review to be sure you have a fair shake.
 - Limit cross-defaults
 - Guaranty "burn-offs" or limits

Get your House in Order

- Internal controls:
 - Establish policy for who can execute contracts or modifications.
- Seek help!
 - Use resources
 - Phone a friend